



NYU

Redesigning Learning Activities in the Age of AI

**The Learning Ideas Conference
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Presenters' Introduction



AI-Generated Podcast

“Highlight faculty-led redesigned assignments that integrated generative AI to advance critical thinking, creativity, and academic writing in undergraduate and graduate courses”

Theoretical Framework

- Research on the effective applications of technology and learning science (Darling-Hammond, Flook, Cook-Harvey, Barron, & Osher, 2020)
- Integration of AI tools into education (Mollick & Mollick, 2022)
- Examination of generative AI tools to enhance teaching and learning (Gleason, 2023)
- Reimagination of educational practices for the AI Age (Heaven, 2023; Swaak, 2024; Vox, 2023)

Redesigning writing assignments in **Graduate Courses**

Portfolio/Thesis Requirement
Consulting Skills for Leading Business Transformation
Intercultural Business Communication

G: Portfolio/Thesis Requirement

Program-approved use of generative AI tools for **literature review research.**

Focusing on selecting, curating, and “interviewing” sources, this case highlights one graduate student’s reframing of this milestone writing task.

Scaffolded pre-writing tasks of the literature review research:

- (1) selecting and curating background research,
- (2) reviewing and organizing background research, and
- (3) moving from consuming to producing through categories and outlines, often viewed as a pre-synthesis writing task

This student self identifies as ADHD and shared he “has focus issues and is also a perfectionist.” Documented anxiety disorder | Time accommodations



G: Portfolio/Thesis Requirement

(1) Selecting/Curating

- Cast a wide net: collected @350 sources
- Flagged as relevant, printed with serial numbers on cover page for closer review “interview” and organization

*Using the AI tools was an **emotional relief** for this student. He was able to **confirm that he hadn't overlooked anything**. Which he shared was one of his biggest anxieties.*



(2) Reviewing & Organizing

- Developed unique “digital and print” review process

*For selected articles, this student described how he would use the AI tool **while holding the hard copy in hand, for targeted questions and then would read part(s) of an article on the physical copy to decide if it should be read fully in another round.***

This was not time saving, but it was thorough. He moved between digital and physical reading and re-organized files in both spaces for future use.



G: Portfolio/Thesis Requirement

(3) Consuming to Producing

- AI tools failed to complete pre-synthesis task to the student's satisfaction and the frustration/correcting of the tool encouraged the student to begin drafting

The student explained how every attempt at an outline “failed” because he couldn’t get the categories to work or match the ideas in his head. Correcting the tool was frustrating– but also helped him articulate how he wanted to put articles in conversation to support his project concept. He had a lot of examples of what the tool did and what he did to improve on it.

You
Please give me the same exact list, but when listing each article, present it in numerical order

ChatGPT
Certain
conte
Sub-g

You
I am tagging academic papers as part of my research for designing an app that will help kids with ADHD plan their homework and daily routines. I have designed the following tags. Please put them into logical groups:

ChatGPT
Of course! First, let's take a look at the tags you've provided. Once I understand them, I'll group them logically.

[Please provide the list of tags you have for the academic papers.]

You
Sorry, not like that. Pay attention to the article titles. Each title has a 5 digit number which is what I want you to consider when ordering the articles. Again, use the same subgroups



ChatGPT
Apologies for the confusion. I'll reorder the articles using the 5-digit numbers in the titles. Here's the revised list of journal articles sorted into sub-groups based on their potential contents, presented in numerical order:

G: Consulting Skills for Leading Business Transformation

- Linking the assigned reading to a NotebookLM “audio review”
 - critiquing the audio review
 - identify analytical gaps
 - gain insights and critically engage with the content
- Using AI tools to develop a consultant self-assessment tool based on course materials and readings
 - Completing the self-assessment
 - Writing reflective essays discussing findings and insights
- Using Gemini to create a project leadership checklist from a case study
 - Using the checklist to guide an in-class writing assignment

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- Linking the assigned reading to a NotebookLM “audio review”

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ASSOCIATION  Society of Consulting Psychology
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UNETHICAL AND HARMFUL EFFECTS OF ARTIFICIAL INTELLIGENCE ON HUMAN INTERACTIONS AND WELL-BEING: WHAT ORGANIZATIONAL CONSULTANTS CAN DO

Joanie B. Connell

Flexible Work Solutions, La Jolla, California, United States

Along with providing extraordinary benefits, artificial intelligence (AI) poses risks of harm to people. This article focuses on two ethical concerns with AI that are of particular concern to consulting and industrial-organizational psychologists: harm to people's well-being and harm to interpersonal relationships. AI has the ability to affect people's perceptions and experiences when they interact with each other in AI-mediated communication by rewriting and autocorrecting people's writing, changing physical appearances, and redirecting people's attention to information or ideas that could marginalize or create bias against people. AI is also able to influence people's ways of thinking and feeling in human-AI interaction. It can cause them to react more positively or negatively to information and to anthropomorphize AI using different types of imagery and language patterns. When AI is used in automated performance-management platforms, it can direct employees to work harder and longer than they want to and cause harm through stress and burnout. Many codes of ethics require consultants and professionals to take reasonable steps to avoid harming the clients and people with whom they work and to minimize harm where it is foreseeable and unavoidable. This article identifies how these AI capabilities may cause harm to individual, interpersonal, and group well-being even when the same AI may also provide positive contributions. It provides guidance for consulting and industrial-organizational psychologists to research, create, and deploy AI in healthy ways and mitigate harm to employees.



G: Consulting Skills for Leading Business Transformation

- Using AI tools to develop a consultant self-assessment tool based on course materials and readings

Consulting Competency Assessment Tool

Instructions: Rate yourself on the following consulting competencies using the scale below.

Competency	Assessment Statement	Rating
Problem-Solving & Analytical Thinking	I can quickly break down complex business challenges, identify root causes, and develop structured, data-driven solutions.	★★★★☆
Strategic Thinking & Business Acumen	I understand industry trends, business models, and market forces, allowing me to provide insightful strategic recommendations.	★☆☆☆☆
Communication & Stakeholder Management	I can effectively communicate complex ideas, tailor my message to different audiences, and influence decision-making in stakeholder interactions.	★★★★☆
Change Management & Implementation	I can guide organizations through change by implementing structured methodologies, managing resistance, and ensuring sustainable transformation.	★★★★☆
Emotional Intelligence & Relationship Management	I demonstrate self-awareness, empathy, and adaptability in professional interactions, fostering strong client and team relationships.	★★★★☆

Self-Assessment

Competency	Rating	Justification
Problem-Solving & Analytical Thinking	★★★★☆	I have strong analytical skills and have successfully built automation tools to solve complex problems, but I can further improve my structured approach to problem-solving at a strategic level.
Strategic Thinking & Business Acumen	★★★★☆	I understand business objectives and have experience aligning product roadmaps with company goals, but I need to refine my ability to anticipate market trends and business risks proactively.
Communication & Stakeholder Management	★★★★☆	While I can effectively collaborate across teams, I sometimes struggle to simplify technical concepts for non-technical stakeholders and improve clarity in high-stakes discussions.
Change Management & Implementation	★★★★☆	I have introduced process improvements and automation that led to efficiency gains, but I lack significant hands-on experience in leading or driving large-scale organizational change.
Emotional Intelligence & Relationship Management	★★★★☆	I am empathetic and adaptable in team settings, but I am still learning to manage difficult stakeholder dynamics and navigate high-pressure situations with more confidence.

G: Consulting Skills for Leading Business Transformation

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5 Key

Consulting Competencies

01. Problem Solving:

Requires a thorough understanding of various problem-solving frameworks, such as root cause analysis, combined with a strong ability to apply data-driven strategies to develop solutions. This skill involves breaking down complex issues into manageable parts and using logical reasoning, data, and expert insights to create effective solutions.

02. Strategic Thinking:

Entails the ability to see the big picture and understand how different aspects of a client's business interconnect. Consultants need to develop strategies that balance immediate benefits with long-term sustainability, considering risks and constraints while innovating within practical limits. This competency involves thinking ahead, planning strategically, and aligning short-term actions with long-term goals.

03. Emotional Intelligence:

Understands and recognizes social cues and using effective interpersonal communication strategies. It allows consultants to accurately gauge and manage their own emotions as well as those of others, building strong, trustworthy relationships with diverse groups. Key to this competency is the ability to listen actively and respond empathetically, fostering genuine connections and understanding different perspectives.

04. Effective Communication

Revolves around the ability to conduct and manage meetings efficiently, understanding stakeholder dynamics, and handling conflicts adeptly. It requires clear, concise communication that ensures everyone in the room is on the same page, respects diverse opinions, and drives discussions toward concrete outcomes.

05. Flexibility & Adaptability

Involves understanding change management principles and being aware of various cultural norms and business practices. Consultants must quickly adjust their strategies and methods in response to new information or changing conditions. This competency is about being versatile in communication styles, managing stress in fluid situations, and demonstrating resilience and resourcefulness when faced with challenges.

Consulting

Competency Assessment Tool

Competency 1: Problem Solving

Problem Identification: I can identify and clarify complex problems quickly and effectively.



Using Data-Driven Strategies: I apply data and analytics to formulate solutions.



Solution Implementation: I develop and implement effective solutions based on logical reasoning & expert i



Competency 2: Strategic Thinking

Long-term Planning: I effectively align short-term actions with long-term goals.



Risk Management: I assess and integrate potential risks and constraints in strategy formulation.



Innovative Strategic Development: innovate within practical limits to achieve sustainable results.



Competency 3: Emotional Intelligence

Self-Awareness & Self-Regulation: I effectively manage my emotions to foster constructive interactions.



Empathy & Relationship Management: I listen actively and respond empathetically to build trust and understanding.



Competency 4: Effective Communication

Meeting Management: I conduct & lead meetings in a manner that drives efficiency and ensures concrete outcomes.



Conflict Resolution: I handle conflicts adeptly, ensuring respectful and productive outcomes.



Competency 5: Flexibility & Adaptability

Change Management: I adapt strategies quickly in response to changing conditions.



Cultural & Situational Adaptability: I adjust my communication style and approach based on cultural norms and business practices.



G: Consulting Skills for Leading Business Transformation

- Using AI tools to develop a consultant self-assessment tool based on course materials and readings



Assessment tool that I created for this project -

<https://chatgpt.com/g/g-67a8cb2184108191ba904c7c3b4439f4-consulting-competency-ai-coach>

My conversation with the AI Chatbot Link -

<https://chatgpt.com/share/67a977af-1e90-8013-bd25-9a2542a2fbe9>

G: Consulting Skills for Leading Business Transformation

- Using Gemini to create a project leadership checklist from a case study to guide an in-class writing assignment

Project Leadership Checklist		
PROJECT BRIEF: Project Name: _____ Department: _____ Client Company: _____ Document Viewer: _____ Project Leader: _____ Contract Sign Date: _____		
PROJECT LAUNCH CHECKLIST		
1. Project Team <ul style="list-style-type: none"><input type="checkbox"/> Team Member Availability: Confirm all team members' availability and commitment to the project.<input type="checkbox"/> Skills Gap Analysis: Conduct a skills gap analysis to identify any training or recruitment needs.<input type="checkbox"/> Onboarding Plan: Develop an onboarding plan for new team members.<input type="checkbox"/> Team Roles and Responsibilities Matrix: Create a RACI matrix to clarify roles and responsibilities.<input type="checkbox"/> Team Communication Protocols: Establish clear communication protocols, including meeting frequency, communication channels, and escalation procedures.	REVIEW DATE: _____ Project Leader: _____ Other Partner: _____ Employee: _____ _____ _____	
2. Project Goal <ul style="list-style-type: none"><input type="checkbox"/> Problem Statement: Clearly articulate the problem the project aims to solve.<input type="checkbox"/> Desired Outcome: Define the specific, measurable, and tangible outcomes expected from the project.<input type="checkbox"/> Alignment with Strategic Goals: Document the specific organizational strategic goals that the project supports.<input type="checkbox"/> Project Success Criteria: Define the metrics and criteria that will be used to determine project success.<input type="checkbox"/> Legal and Regulatory Compliance: Identify and address any legal or regulatory requirements that apply to the project.		GROUP PROTOCOL Meeting Protocols Day/Time: _____ Location: _____ Meeting Lead: _____ Note Taker: _____ Agenda: _____ Document Management Version Control: _____ Folder Organizer: _____ Access Permissions: _____ Review & Approval: _____ Task Management Deadlines: _____ Status Tracking: _____ Task Reporting: _____ Quality Control: _____
3. Risk Management <ul style="list-style-type: none"><input type="checkbox"/> Risk Identification Workshop: Conduct a risk identification workshop with key stakeholders to identify potential risks.<input type="checkbox"/> Risk Assessment: Perform a qualitative or quantitative risk assessment to prioritize risks based on their probability and impact.<input type="checkbox"/> Risk Monitoring and Control: Establish a process for monitoring and controlling risks throughout the project lifecycle.<input type="checkbox"/> Risk Communication Plan: Develop a risk communication plan to ensure that all stakeholders are informed about project risks.<input type="checkbox"/> Initial Risk Review Meeting: Conduct an initial risk review meeting with the team and key stakeholders.		REVIEWER ACKNOWLEDGMENT Reviewer Signature: _____ Date: _____
4. Resources & Limitations <ul style="list-style-type: none"><input type="checkbox"/> Budget Approval: Obtain formal approval of the project budget.<input type="checkbox"/> Resource Allocation Plan: Develop a detailed resource allocation plan, including human, financial, and material resources.<input type="checkbox"/> Vendor Contracts: Review and finalize all vendor contracts.<input type="checkbox"/> Resource Availability Confirmation: Confirm the availability of all critical resources.<input type="checkbox"/> Stakeholder Communication Plan: Develop a detailed stakeholder communication plan.<input type="checkbox"/> Data security plan: establish a data security plan.<input type="checkbox"/> Facilities requirement: clarify all facilities requirements.		

G: Intercultural Business Communication



- Using generative AI tools to create two sets of cultural insights for a hypothetical business partner
 - Designing prompts and assessing the AI's accuracy
 - Blending own cultural understanding
 - Composing an email addressed to their partner



Role of silence in intercultural communication

G: Intercultural Business Communication

Review chapters 4 and 5 in the book which discuss the role of silence in communications. Assume that a business partner from a foreign country is visiting yours and is asking for your advice on how to interpret silence in your culture. For the purpose of this exercise, you need to do the following:

1. Identify a specific country this business partner is coming from. This can be any country other than yours.
2. Using **Gemini** and **ChatGPT**, generate two lists of things that this person needs to know about the following:
 1. Prompt 1: in what ways silence is viewed or used in your culture (low- or high-context communication) differently from their culture
 2. Prompt 2: how other factors such as gender, age, social status, home/family and business environments may impact how silence is perceived.
3. You need to contextualize and refine your prompts to get better responses.
4. Click on the share icons ( for ChatGPT and  for Gemini), copy the generated links to your prompts and the responses you get from each of these two AI platforms, and include them in your submission.
5. Evaluate these AI-generated responses and determine which ones are accurate and which ones are not.
6. Write an email (450-500 words) to this business partner, summarizing your findings and your own cultural knowledge about the role and interpretation of silence, and include specific examples to help this person navigate silence if occurred in the scheduled business meetings.

G: Intercultural Business Communication

Basic Prompt

You are an employee of company. A business partner from a foreign country is visiting your company and is asking for your advice on how to interpret silence in high context communication culture. Please develop 2 prompts to help business partner understand our culture. Prompt 1 should include in what ways silence is viewed or used in high context communication culture differently from low context communication culture. Prompt 2 should include how other factors such as gender, age, social status, home/family and business environments may impact how silence is perceived.

G: Intercultural Business Communication

Prompt 1

I'm preparing for a business meeting with a partner from America and I'm from India. I've read that communication styles can vary significantly between our cultures, especially regarding the use of silence in conversations. My business partner from America is seeking advice from me in what ways silence is viewed or used in India (low- or high-context communication) differently from America. Could you provide specific examples for each type on how silence might be interpreted differently in Indian business settings compared to American ones? I aim to use this information to enhance my communication skills and ensure a successful meeting and give me a section for the advice I can provide my partner with.

Prompt 2

In the context of a business meeting in India, how might factors like gender, age, and social status influence the interpretation of silence during discussions? My business partner from the USA is visiting India and is keen on understanding these nuances to ensure effective communication. Could you provide specific advice or examples on how these factors may play a role in a professional setting? The aim is to help my partner navigate these interactions smoothly and respectfully. Cover these topics Gender, Age, Social Status, Home/Family vs Business Environments, Practical Examples, Final Tip. Under practical examples you can include topics such as Inviting participation, acknowledging non-verbal cues etc.

Redesigning assignments in **Undergraduate Courses**

Writing Workshop II
Internship

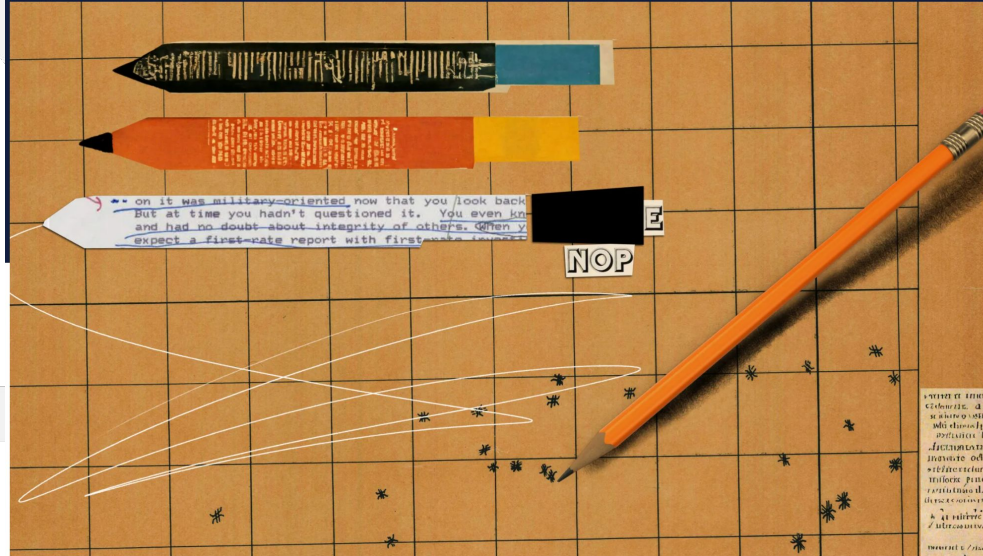
UG: Writing Workshop II

How to spot AI-generated text

The internet is increasingly awash with text written by AI software. We need new tools to detect it.

By Melissa Heikkilä

December 19, 2022



DECEMBER 28, 2022 | 6 MIN READ

ChatGPT Explains Why AIs like ChatGPT Should Be Regulated

We asked the text-generating AI ChatGPT to talk about its own flaws

BY SOPHIE BUSHWICK & MADHUSREE MUKERJEE



UG: Writing Workshop II

“

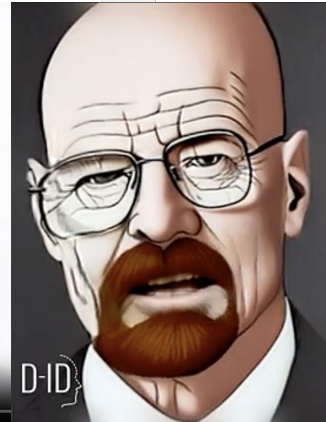
Before ... this semester, I wasn't aware of ChatGPT... developed by the artificial intelligence research company Open AI. My first impression was a pure surprise with lots of question marks. How can AI write a 500 words essay within a second? Which source does AI use for its writing? With my lack of knowledge of AI, the fact that AI can generate a well-written essay was shocking. I couldn't believe it, but it was true the moment I used ChatGPT, within a second I wrote down the question in the chatbot, they gave me an essay with a clear structure and thoughts. If I was a professor, it would have been hard to distinguish if AI or a student wrote it. Sophie Bushwick explains why AIs like ChatGPT should be regulated using ChatGPT itself. Since it has the ability to imitate human-like text using a high level of fluency and language models, there is a high possibility that some people can use ChatGPT for nefarious purposes.

”

UG: Writing Workshop II

1. Create an A.I. Avatar and respond to the following questions with your A.I. Avatar:

- What are 2-3 questions you might ask in a focus group to explore participants' thoughts on the regulation of artificial intelligence to create content.
- What are some policies or guidelines you would implement around the use of A.I. technologies to ensure they are used responsibly and ethically?



UG: Internship

Job Application (5 points) - DUE Feb 14, 2024

▼ [Hide Assignment Information](#)

Instructions

Use a generative AI tool (e.g., Microsoft Co-Pilot, Google Bard, ChatGPT, Claude) to prepare a cover letter and a resume for a job/internship connected to your professional goals.

Refer to the NYU Wasserman Center resource "[Resumes and Cover Letters](#)" for guidelines, recommendations, and samples.

You may also find the following resources to be useful:

[What Makes a Great Resume?](#)

[Resumes with Impact: Creating Strong Bullet Points](#)

[NYU Tisch Office of Career Development Guide to Cover Letter Writing](#)

[NYU Tisch Office of Career Development Resume Guidelines and Samples](#)

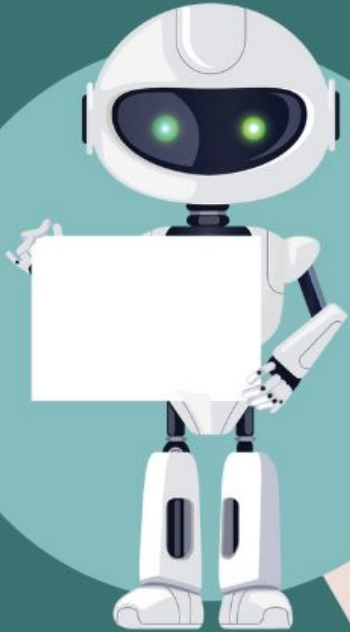
[How To Write a Cover Letter \(With Examples and Tips\)](#)

[How To Make a Comprehensive Resume \(With Examples\)](#)

Submission Directions

Upload the following documents to the class [Job Application Assignment Folder](#):

1. Your cover letter - Label it "Last Name Cover Letter" (e.g., Torres Cover Letter)
2. Your resume - Label it "Last Name Resume" (e.g., Torres Resume)
3. Job application assignment process - Label it "Last Name Assignment Process" (e.g., Torres Assignment Process). This document should include the prompts you used to prepare your cover letter and resume. It should also describe the revisions you made to the AI-generated content.



UG: Internship



Intern Communication: 7 Tips for Success

Settings

PRO



Sources



+ Add

Discover

Select all sources



7 Tips For Good Communication ...



Become a great strategic thinker |...



Five simple strategies to sharpen ...



How to be a creative thinker | Car...



Skepticism: Why critical thinking ...



Chat



Intern Communication: 7 Tips for Success

5 sources

The collection of sources offers insights into various aspects of effective communication, critical thinking, strategic thinking, and creative problem-solving. One source emphasizes the **importance of clear communication in professional settings**, providing practical tips for interns, including the value of face-to-face interaction, directness, asking questions, and seeking feedback. Another source explores strategic thinking as a form of **meta-thinking** that involves recognizing patterns, considering different perspectives, and being open to revisiting one's worldview. The third source discusses critical thinking, highlighting the challenge of **confirmation bias** and the need for intellectual empathy, skepticism, and questioning sources of information. Finally, a source delves into creative thinking, emphasizing the importance of **developing one's own approach to problems** and connecting with diverse individuals to foster innovation and value creation in an era of artificial intelligence.

Studio



Audio Overview



You need edit access in order to generate an audio overview.

Customize

Generate

Notes



+ Add note



Study guide



Briefing doc



FAQ



Timeline



Intern Communication: Best and Worst Cas...

Here are the best and worst case scenarios regarding this resource, based on the source...



Professional Communication Skills for...

The primary beneficiaries of this resource are interns who are looking to improve their...

Limitations & Challenges

- Rapidly changing technology landscape / pace of change
- Time for faculty and students
- Shifts in assessments, evaluation criteria, and project timelines
- Access, privacy, cost, and policies may be different across schools, departments, and program needs

Going Forward

- Continue to **share examples** of redesigned assignments that are **illustrative rather than prescriptive**
- **Explore the potential and the challenges** of using generative AI to enhance student learning, foster creativity, and strengthen critical thinking while **maintaining academic integrity and student voice**
- **Build spaces for reflection & conversation as faculty** engage and prepare to lead in these critical conversations
- Continue to redesigning learning activities to **give students important guidelines and guardrails**, letting them practice with and prepare for generative AI tools

“

Thank you

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